

**MISSION AND GOVERNANCE OF AUTONOMOUS INSTITUTIONS
THAT ARE AT THE HEART OF SOCIETIES**

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ROUND TABLE “UNIVERSITY IN 2038”

MAGNA CHARTA 28TH ANNIVERSARY

UNIVERSITY OF SÃO PAULO, 21ST OCTOBER 2016

MISSION AND FUNDAMENTAL VALUES - KEYWORDS

Universities are Centres of Knowledge, Culture and Research

Universities are institutions with the mission of producing, developing, promoting and transferring knowledge and culture

- ☛ **Fundamental values on the basis of the University Mission**
- ① **Autonomy and diversity** - autonomous institutions at the heart of societies differently organized
- ② **Teaching and Research** - **inseparable**
- ③ **Freedom** - in Research and Training
- ④ **Trustee of European Humanist tradition** – the social dimension

LIFE TODAY

- ☞ **World Declaration on Education for All, Jomtien, Thailand 5-9 March, 1990, Published by UNESCO**
- ☞ **The felt need for Mass Education, Continuing Education – requiring a strong effort of diversity of offer**
- ☞ **University 5.0 is already with us**
 - **University without boundaries and without walls is here – opportunities and threats**
 - **Pedagogical issues, Faculty training**
- ☞ **Education&Research in large scale – massive budgets**
- ☞ **Growing pressure for accountability to Society, not only to governments**

SFA, Universities in 2038..., Magna Charta, São Paulo, 21 October de 2016

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LIFE TODAY - LIFE TOMORROW (I)

WE MUST BE AWARE OF EVOLUTION AND OF THE NEED TO ADAPT

- ☞ **University 10.0... in 2038...**
- ☞ **Targets for mass education – dare to advance**
 - **95% with at least short courses of higher education training (~ 2 year training)**
 - **40% with at least first cycle training (~3 year training...)**
 - **25% with at least second cycle train (~2 further years on top of first cycles)**
 - **5% with Ph.D. training...**
- ☞ **Diversity of offer in order to meet the motivation and competencies of young people**
- ☞ **Diversity of offer of continuing education, again to meet the needs of individuals and society**

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LIFE TODAY - LIFE TOMORROW (II)

WE MUST BE AWARE OF EVOLUTION AND OF THE NEED TO ADAPT

- ☞ **Enlarging the dimension of the mission means growing budgets and related growing pressure for accountability**
 - **The third mission of universities is now a pillar of our mission, meaning mainly**
 - **the enlarging of the boundaries of knowledge production to go beyond research for curiosity, and embracing the need for knowledge valorisation**
 - **the enlarging of responsibilities in the social dimension**
- ☞ **Independence of political and of economic power... requires capacity for significant levels of self-financing**
 - **Global competitiveness**
 - **More flexible forms of governance, getting as much as possible free from bureaucracy**

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IN ALL

UNDERSTAND THE PRESENT, ANTICIPATE THE FUTURE

- **The fundamental values of the Magna Charta remain as the pillars for the existence of universities - autonomy, education & research, freedom, rationalist, humanist values**
- **Yet, we have to reinterpret scope, breath and depth, as indeed has been done throughout the Centuries**
- **There is an urge and need to revisit the meaning of 'serving the humanity', of serving the society**
- **There is a need for sensible, rational equilibrium in finding and implementing new governance models, requiring views that as much as possible anticipate the future - promoting pedagogical evolution, developing holistic views of society, capturing new sources of financing, coming closer to people**

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**IN ALL
UNDERSTAND THE PRESENT, ANTICIPATE THE FUTURE**

**We have, and Governments have, to
understand and anticipate the future**

We have to dare to advance with reforms